



F. No.: M / 1128 / 2022 - GAD SEC

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यूटी सचिवालय / UT Secretariat
लेह / Leh, Dated: 20.01.2026

Subject: Standing Sub-Groups of Administrative Secretaries for coordinated and time-bound implementation of Policies, Regulations and Development Projects in the Union territory of Ladakh ... reg.

ORDER No.: 42 LA (GAD) of 2026
Dated: 20.01.2026

Sanction is hereby accorded to the constitution of **Standing Sub-Groups of Administrative Secretaries** for coordinated and time-bound implementation of Policies, Regulations and Development Projects in the Union territory of Ladakh, in alignment with the **Vision Document of the UT of Ladakh (Vision 2047)**.

2. The *Standing Sub-Groups* shall be as under:

I. Infrastructure Sub Group:

- (i) Administrative Secretary, Public Health Engineering Department — **Chairperson**
- (ii) Administrative Secretary, Transport Department — **Member**
- (iii) Administrative Secretary, Public Works Department — **Member**
- (iv) Administrative Secretary, Power Development Department — **Member**
- (v) Additional Secretary / Deputy Secretary / Under Secretary, PWD — **Member**
- (vi) Additional Secretary / Deputy Secretary / Under Secretary, PHE — **Member Secretary**

II. Social Sector Sub Group:

- (i) Administrative Secretary, Health & Medical Education Department — **Chairperson**
- (ii) Administrative Secretary, Social & Tribal Welfare Department — **Member**
- (iii) Administrative Secretary, Higher & School Education Department — **Member**
- (iv) Director, Social & Tribal Welfare Department — **Member**
- (v) Deputy Secretary / Under Secretary Higher & School Education Department — **Member Secretary**

III. Economic Sector Sub Group:

- (i) Administrative Secretary, Tourism Department — **Chairperson**
- (ii) Administrative Secretary, Transport Department — **Member**

- (iii) Administrative Secretary, Mining & Geology Department — **Member**
- (iv) Administrative Secretary, Youth Services & Sports Department — **Member**
- (v) Representative of Administrative Secretary, Forest, Ecology & Environment Department — **Member**
- (vi) Addl. Secy. / Deputy Secretary / Under Secretary, Tourism — **Member Secretary**

IV. Employment & Skills Sub Group:

- (i) Administrative Secretary, Information Technology Department — **Chairperson**
- (ii) Administrative Secretary, Higher & School Education Department — **Member**
- (iii) Administrative Secretary, Labour & Employment Department — **Member**
- (iv) Administrative Secretary, Technical Education & Skill Development Department — **Member**
- (v) Deputy Secretary / Under Secretary / OSD Technical Education Department — **Member Secretary**

V. Farm Economy Sub Group:

- (i) Administrative Secretary, Public Health Engineering Department — **Chairperson**
- (ii) Administrative Secretary, Agriculture & Horticulture Department — **Member**
- (iii) Administrative Secretary, Rural Development & PR Department — **Member**
- (iv) Administrative Secretary, Cooperative Department — **Member**
- (vi) Deputy Secretary / Under Secretary Rural Development Department — **Member Secretary**

VI. Urban Development Sub-Group

- (i) Administrative Secretary, Urban Development Department — **Chairperson**
- (ii) Administrative Secretary, Public Health Engineering Department — **Member**
- (iii) Administrative Secretary, Power Development Department — **Member**
- (iv) Director, Housing & Urban Local Bodies — **Member**
- (v) Deputy Secretary / Under Secretary, Urban Development Department — **Member Secretary**

3. The *Standing Sub-Groups* shall function in a **team-based and consultative manner** and may co-opt any other Officers as Member(s) or invite domain experts as required and shall ensure implementation and formulation of programmes for the **balanced development of Leh and Kargil Districts**, with due regard to **sustainability and ecological sensitivity**.

4. The Standing Sub-Groups shall submit their **first set of recommendations by 16th February, 2026.**

5. The **Terms of Reference (ToR)** governing the functioning of the *Standing Sub-Groups* are appended as **Annexure** to this Order.

By order of the Administration of Union territory of Ladakh.

*Mohd. Taqi, JKAS
Under Secretary to Administration*

Copy to:

1. All Administrative Secretaries, UT of Ladakh.
2. Deputy Commissioner, Leh.
3. Deputy Commissioner, Kargil.
4. Director, Housing & Urban Local Bodies.
5. Director Social & Tribal Welfare Department.
6. All Heads of Departments.
7. Director (IT) NIC, Ladakh for uploading the order on UT website.
8. Additional Secretary, Public Health Engineering Department.
9. Deputy Secretary Public Works Department.
10. Under Secretary, Higher & School Education Department.
11. Under Secretary, Urban Development Department.
12. Under Secretary, Tourism Department.
13. Under Secretary, Rural Development Department
14. OSD, Technical Education Department.
15. Private Secretary to Hon'ble Lieutenant Governor, UT of Ladakh, for kind information of the HLG.
16. OSD to Chief Secretary, UT of Ladakh.
17. Concerned files.

ANNEXURE to ORDER No. 42– LA (GAD) of 2026 dated 20.01.2026

Terms of Reference (ToR) of Standing Sub-Groups of Administrative Secretaries constituted for coordinated and time-bound implementation of Policies, Regulations and Development Projects in the Union territory of Ladakh

1. Purpose

The *Standing Sub-Groups* of Administrative Secretaries are constituted to facilitate coordinated, focused and time-bound formulation and implementation of Policies, Regulations and Development Projects in the Union territory of Ladakh, in alignment with the Vision Document of UT of Ladakh (Vision 2047).

2. Mandate

The *Standing Sub-Groups* shall, within their respective sectors:

- (i) Examine existing policies, regulations, programmes and projects.
- (ii) Identify gaps, implementation constraints and inter-departmental dependencies.
- (iii) Recommend policy measures, regulatory interventions and priority projects aligned with the long-term development vision of the Union territory.
- (iv) Promote convergence and coordination among concerned departments for optimal outcomes.
- (v) Suggest course corrections, where required, to improve efficiency, sustainability and service delivery.

3. Working Modality

- (i) The Standing Sub-Groups shall function in a team-based and consultative manner, encouraging cross-sectoral dialogue.
- (ii) The Standing Sub-Groups may co-opt any other Officers / Member(s) or invite domain experts, as considered necessary.
- (iii) The Member Secretary shall be responsible for convening meetings, recording deliberations and coordinating follow-up action.
- (iv) Deliberations and recommendations shall be guided by considerations of regional balance, sustainability and ecological sensitivity.

4. Deliverables

Each Standing Sub-Group shall prepare a sector-wise ***Blueprint of Action***, outlining:

- (i) Priority policies and projects;
- (ii) Indicative timelines for implementation;

- (iii) Inter-departmental coordination requirements; and
- (iv) Key outcomes sought to be achieved.

5. Timelines

- (i) Planning and implementation-oriented deliberations shall commence immediately.
- (ii) Projects and initiatives shall, as far as practicable, be designed with a gestation period not exceeding twenty-four (24) months.
- (iii) The first set of recommendations shall be submitted to the Chief Secretary by 16th February, 2026.

6. Regional Balance

All recommendations should ensure balanced and inclusive development of Leh and Kargil districts, consistent with the decentralised development approach envisaged for the Union territory of Ladakh.

7. Reporting

The *Standing Sub-Groups* shall submit their recommendations and progress reports to the Chief Secretary on a monthly basis.
